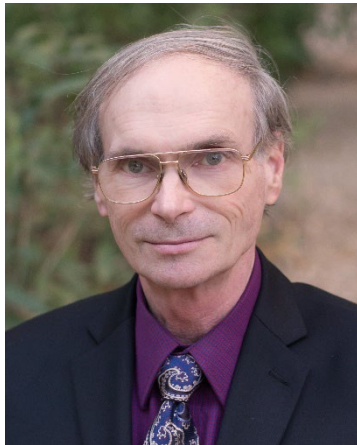


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Kevin Kavanagh retired from medical practice over ten years ago from long-standing severe arthritis which was treated with multiple operations and the placement of Bone Morphogenic Protein in his neck which caused long-term symptoms. Recently, he has undergone surgical treatment for cancer, a treatment which was successful, but delayed due to the medical center being overwhelmed with COVID-19 patients. Dr. Kavanagh is currently Board Chairman of Health Watch USASM, a Kentucky based non-profit patient advocacy and research organization. Health Watch USASM is a member of the National Quality Forum and has been designated as a “Community Leader” for Value-Driven Healthcare by the U.S. Department of Health and Human Services. Dr. Kavanagh is an Associate Editor for the

Journal of Patient Safety. On Aug. 20, 2014, Dr. Kavanagh became a CDC & ATSDR Honor Award Nominee. He has served on the 2014, 2015, 2017 and 2018 Centers for Medicaid and Medicare Services’(CMS) Hospital-Acquired Condition (HAC) Reduction Program Technical Expert Panel, along with the AHRQ Standing Working Group for Quality Indicators for 2016 to 2017. Currently, he is serving on the Mathematica Hospital Harm Technical Expert Panel which develops patient harm measures for CMS and has served as a member of the National Quality Forum’s Consensus Standards Approval Committee. He has served on the AHRQ for Health Care Effectiveness and Outcomes Research (HEOR) Study Section from 2018 to 2022. He has published 36 peer-reviewed manuscripts on healthcare policy and/or healthcare associated infections. In addition, he has published letters in peer-reviewed journals including the Journal of the American Medical Association and New England Journal of Medicine. Dr. Kavanagh is also a frequent contributor to the Lexington Herald Leader, and Courier Journal regarding healthcare issues. He has published over 150 articles in Infection Control Today and over 250 Jack Pattie Radio Show segments, regarding the COVID-19 pandemic.

Education

Undergraduate: University of Nevada at Reno, Reno, Nevada, 1972 - 1975, BS awarded in 1975. (Note: Dr Kavanagh started medical school at the age of 19, after 2 years of college. He was awarded a BS degree during his second year of medical school.)

Graduate/Medical School:

1. University of Nevada at Reno, Reno, Nevada, 1974 – 1976.
2. University of New York at Buffalo, New York, 1976 - 1978, Awarded MD.
3. University of Iowa, Iowa City, Iowa, 1979 - 1983, Awarded MS.

Internship: General Surgery, Gunderson Clinic, LaCrosse, Wisconsin 1978-1979.

Residency: Department of Otolaryngology - Head and Neck Surgery, University of Iowa Hospitals, Iowa City, Iowa. 1979-1983.

Medical License – State of Kentucky.

Board Certification

1. National Board of Medical Examiners (#192409), July 2, 1979.
2. American Board of Otolaryngology - Head and Neck Surgery, October 25, 1983

Recognitions and Awards

1. **MNA Advocate for Nursing Award.** Massachusetts Nurses Association Nursing Advocacy Award. October 2021.
2. **CDC & ATSDR Honor Award Nominee.** “For forging a novel partnership aimed at eliminating infections in healthcare settings and protecting patients.” Aug. 20, 2014.
3. **Honor Award Certificate. National Center for Emerging and Zoonotic Infectious Disease.** “For forging a novel partnership aimed at eliminating infections in healthcare settings and protecting patients.” Jun. 28, 2014.

Editorial Boards

- Software Review and Computer Applications Editor for "The Annals of Otolaryngology, Rhinology and Laryngology." Jan 1991 to June 2004.
- Member of the Editorial Board of the Journal of Patient Safety – Dec. 2012 to Present.
- Associate Editor of the Journal of Patient Safety – Jul. 2014 to Present.
- Editorial Board Infection Control Today. Apr. 2020 to Present.

Federal & National Advisory Panels

- Centers for Medicare and Medicaid Services, 2014 Hospital-Acquired Condition (HAC) Reduction Program Technical Expert Panel (TEP).
- Centers for Medicare and Medicaid Services, 2015 Hospital-Acquired Condition (HAC) Reduction Program Technical Expert Panel (TEP).
- Agency for Healthcare Research and Quality (AHRQ), 2016 Quality Indicator (QI) Standing Workgroup (SWG).

- Centers for Medicare and Medicaid Services, Technical Expert Panel (TEP) for the Hospital Harm Performance Measure. 2017-2020.
- Study Section (grant review board) for Health Care Effectiveness and Outcomes Research (HEOR) Study Section. Agency for Healthcare Research and Quality. Feb., 2018 to June 2022.
<https://www.ahrq.gov/funding/process/study-section/heorst.html>
- National Quality Forum. Member of the Consensus Standards Approval Committee (CSAC). Interim term appointment May 9, 2018-September 30, 2018. Reappointed to serve Jan. 1, 2019 to Dec. 31, 2022.
- Mathematica Hospital Harm Technical Expert Panel which develops patient harm measures for CMS. June 2024 to present.

University Appointments

- 1. Assistant Professor, Department of Otolaryngology, University of Tennessee, Memphis, 1983 to 1987.
- 2. Associate Professor, Department of Otolaryngology, University of Tennessee, Memphis, 1987 to 1989.
- 3. Tenured Associate Professor, Department of Otolaryngology, University of Tennessee, Memphis, 1989 to 1992.
- 4. Associate Clinical Professor, Department of Surgery, Division of Otolaryngology, University of Kentucky, Lexington, 1993. Dr. Kavanagh left clinical practice on Feb. 5th 2010.

Peer Reviewed Articles on Healthcare Policy & Treatment Standards:

1. Kavanagh KT, Smith T, Golden G, Tate N, and Hinkle W. Multivariate analysis of family risk factors in predicting appointment attendance in a pediatric otology and communication clinic. *Journal of Health and Social Policy*, 2:85-102,1991. PMID: 10116396
2. Kavanagh KT, Tate NP. Models to promote medical health care delivery for indigent families: Computerized tracking to case management. *Journal of Health and Social Policy*, 2:21-34,1990 PMID: 10119066
3. (Editorial) Kavanagh KT and Tate NP. Indigent medical care: Current challenges and solutions. *Journal of Health and Social Policy*, 2:1-7,1990 PMID: 10119065
4. (Editorial) Kavanagh KT and Hinkle W. National health care reform: Choice Opportunities. *Journal of Health and Social Policy*. 6(1):1-12, 1994 PMID: 10140435

5. Kavanagh KT. Financial Incentives to Promote Health Care Quality: The Hospital Acquired Conditions Nonpayment Policy. *Soc Work Public Health*. 2011 Aug 31;26(5):524-41. PMID: 21902485
6. Kavanagh KT. Health care integration: Will physicians lose their voice? *Bull Am Coll Surg*. 2011 Jun;96(6):28-30. PMID: 22315908 <https://pubmed.ncbi.nlm.nih.gov/22315908/>
7. Kavanagh K, Abusalem S, Saman DM. A Perspective on the Evidence Regarding Methicillin-resistant *Staphylococcus aureus* Surveillance. *J Patient Saf*. 2012 Sep;8(3):140-3. doi: 10.1097/PTS.0b013e3182627b89. PMID 22874134
https://journals.lww.com/journalpatientsafety/Fulltext/2012/09000/A_Perspective_on_the_Evidence_Regarding.6.aspx
8. Kavanagh KT, Cimiotti JP, Abusalem S and Coty MB. Moving Healthcare Quality Forward With Nursing-Sensitive Value-Based Purchasing. *Journal of Nursing J Nurs Scholarsh*. 2012 Dec;44(4):385-95. doi: 10.1111/j.1547-5069.2012.01469.x. Epub 2012 Oct 15. PMID: 23066956
<http://onlinelibrary.wiley.com/doi/10.1111/j.1547-5069.2012.01469.x/full>
9. Saman DM, Kavanagh KT (corresponding author) and Abusalem S. Redefining the Standardized Infection Ratio to Aid in Consumer Value Purchasing. *Journal of Patient Safety*. 2013 Jun;9(2):55-8. PMID: 23370222
https://journals.lww.com/journalpatientsafety/Fulltext/2013/06000/Redefining_the_Standardized_Infection_Ratio_to_Aid.1.aspx
10. Saman DM, Kavanagh KT, Johnson B, Lutfiyya MN. Can Inpatient Hospital Experiences Predict Central Line-associated Bloodstream Infections? *Plos One*. April. 5, 2013. PMID: 23577195
<https://journals.plos.org/plosone/article?id=10.1371/journal.pone.0061097>
11. Kavanagh KT, Calderon LE, Saman DM. The Relationship Between Tort Reform and Medical Utilization. *J Patient Saf*. 2013 Oct 7. [Epub ahead of print] PMID: 24104483
http://journals.lww.com/journalpatientsafety/Fulltext/2014/12000/The_Relationship_Between_Tort_Reform_and_Medical.7.aspx
12. Kavanagh KT, Saman DM, Yu Y. A Perspective on How the United States Fell behind Northern Europe in the Battle against Methicillin-Resistant *Staphylococcus aureus*. *Antimicrob Agents Chemother*. 2013 Dec;57(12):5789-91. doi: 10.1128/AAC.01839-13. Epub 2013 Oct 7. PMID: 24100502 <https://journals.asm.org/doi/full/10.1128/aac.01839-13>
13. Saman DM, Kavanagh KT. Assessing the Necessity of the Standardized Infection Ratio for Reporting Central Line Associated Bloodstream Infections. *Plos One*. Nov. 4, 2013. PMID 24223966 <http://www.plosone.org/article/info%3Adoi%2F10.1371%2Fjournal.pone.0079554>
14. Kavanagh KT, Calderon LE, Saman DM. Research Letter: Much Work Still to Be Done to Prevent Central Line-Associated Bloodstream Infections. *American Journal of Medical Quality* 1062860613513317, first published on December 13, 2013 as doi:10.1177/1062860613513317 PMID: 24335078

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15. Kavanagh KT, Calderon LE, Saman DM, Abusalem SK. The use of surveillance and preventative measures for methicillin-resistant staphylococcus aureus infections in surgical patients. *Antimicrob Resist Infect Control*. 2014 May 14;3:18. eCollection 2014. PMID: 24847437
<http://www.aricjournal.com/content/3/1/18>
16. Kavanagh KT. How I Was Prescribed an Unnecessary Antibiotic While Traveling to a Conference on Antibiotic Resistance. *JAMA Intern Med*. 2014 Sep;174(9):1433-4. doi: 10.1001/jamainternmed.2014.3412. <http://archinte.jamanetwork.com/article.aspx?articleid=1892183>
17. Wu AW, Kavanagh KT, Pronovost PJ, Bates DW. Conflict of interest, Dr Charles Denham and the Journal of Patient Safety. *J Patient Saf*. 2014 Dec;10(4):181-5. PMID: 25408235
https://journals.lww.com/journalpatientsafety/Fulltext/2014/12000/Conflict_of_Interest,_Dr_Charles_Denham_and_the.1.aspx
18. Kavanagh KT, Calderon LE and Saman DM Viewpoint: a response to “Screening and isolation to control methicillin-resistant Staphylococcus aureus: sense, nonsense, and evidence.” *Antimicrobial Resistance and Infection Control* 2015, 4:4 (5 February 2015)
<http://www.aricjournal.com/content/4/1/4>
19. Calderon LE, Kavanagh KT, Rice MK. Questionable Validity of the Catheter Associated Urinary Tract Infection Metric Used for Value Based Purchasing. *American Journal of Infection Control*. Published Online Jul 1, 2015. <http://www.ajicjournal.org/article/S0196-6553%2815%2900613-6/fulltext>
20. Kavanagh KT, Tower SS, Saman DM. A perspective on the principles of integrity in infectious disease research. *Journal of Patient Safety*. Published Online Mar. 24, 2016. PMID 27010326
https://journals.lww.com/journalpatientsafety/Fulltext/2016/06000/A_Perspective_on_the_Principles_of_Integrity_in.1.aspx
21. Landers TF, Kavanagh KT. Missing opportunities on the Presidential Advisory Council on Combating Antibiotic Resistance (PACCARB). *Am J Infect Control*. 2016 Nov 1;44(11):1356-1359. doi: 10.1016/j.ajic.2016.07.008. Epub 2016 Sep 2. [https://www.ajicjournal.org/article/S0196-6553\(16\)30706-4/fulltext](https://www.ajicjournal.org/article/S0196-6553(16)30706-4/fulltext)
22. Kavanagh KT, Saman DM, Bartel R, Westerman K. Estimating deaths due to hospital-related medical error: A perspective from patient advocates. *Journal of Patient Safety*. 2017 Feb 9; 13(1):1-5.
https://journals.lww.com/journalpatientsafety/Fulltext/2017/03000/Estimating_Hospital_Related_Deaths_Due_to_Medical.1.aspx
23. Kavanagh KT, Abusalem S, Calderon LE. The incidence of MRSA infections in the United States. Is a more comprehensive tracking system needed? *Antimicrobial Resistance and Infection Control*.

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24. Kavanagh KT, Kraman S. An Analysis of the FDA MAUDE Database and the Search for Cobalt Toxicity in Class 3 Johnson & Johnson/DePuy Metal-on-Metal Hip Implants. *Journal of Patient Safety*: October 10, 2018 - Volume Publish Ahead of Print - Issue - p doi: 10.1097/PTS.0000000000000534 .
https://journals.lww.com/journalpatientsafety/Abstract/2018/12000/An_Analysis_of_the_FDA_MAUDE_Database_and_the.12.aspx
25. Kavanagh KT, Abusalem S, Calderon LE. View point: gaps in the current guidelines for the prevention of Methicillin-resistant *Staphylococcus aureus* surgical site infections. *Antimicrob Resist Infect Control*. 2018 Sep 18;7:112. doi: 10.1186/s13756-018-0407-0. eCollection 2018.
<https://aricjournal.biomedcentral.com/articles/10.1186/s13756-018-0407-0>
26. Kavanagh KT, Control of MSSA and MRSA in the United States: Protocols, policies, risk adjustment and excuses. *Antimicrobial Resistance and Infection Control*. DOI: 10.1186/s13756-019-0550 June 19, 2019 <https://aricjournal.biomedcentral.com/articles/10.1186/s13756-019-0550-2>
27. Kavanagh KT, Brown RE, Kraman SS, Calderon LE, Kavanagh SP. Reporter Occupation and Source of Adverse Device Event Reports Contained in the FDA's MAUDE Database. *Patient Related Outcome Measures*. DOI: 10.2147/PROM.S212991 July 1, 2019.
https://www.dovepress.com/articles.php?article_id=46767
28. Kavanagh KT, Dykes PC. Hospital Pressure Injury Metrics, an Unfulfilled Need of Paramount Importance. *Journal of Patient Safety*. March 12, 2020. doi: 10.1097/PTS.0000000000000694
https://journals.lww.com/journalpatientsafety/Citation/9000/Hospital_Pressure_Injury_Metrics,_an_Unfulfilled.99204.aspx
29. Kavanagh KT, Pare J, Pontus, C. COVID-19: Through the Eyes through the Front Line, an International Perspective. *Antimicrobial Resistance and Infection Control*. Nov. 7, 2020. 179,
<https://aricjournal.biomedcentral.com/articles/10.1186/s13756-020-00850-2>
30. Kavanagh KT, Pare J, Pontus C, Cormier LE. COVID-19 Lessons Learned: A Global Perspective. *Antimicrobial Resistance and Infection Control*. Aug. 26, 2021.
<https://aricjournal.biomedcentral.com/articles/10.1186/s13756-021-00992-x>
31. Kavanagh KT, Cormier LE. Success and Failures in MRSA infection Control During the COVID-19 Pandemic. *Antimicrobial Resistance and Infection Control*. Sept. 24, 2022. <https://aricjournal.biomedcentral.com/articles/10.1186/s13756-022-01158-z>
32. Kavanagh KT, Maiwald M, Pontus C, Cimiotti JP, Palmieri PA, Cormier LE. Frontline Worker Safety in the Age of COVID-19: A Global Perspective. *Journal of Patient Safety*. May 9, 2023.
https://journals.lww.com/journalpatientsafety/Fulltext/9900/Frontline_Worker_Safety_in_the_A

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33. Kavanagh KT, Cormier LE. Viewpoint: Patient Safety in Primary Care – Patients are not just a beneficiary but a critical component in its achievement. *Medicine*. Sept. 15, 2023. https://journals.lww.com/md-journal/fulltext/2023/09150/viewpoint_patient_safety_in_primary_care_.3.aspx
34. Kavanagh KT, Cormier EL, Pontus C, Bergman A, Webley W. Long COVID's Impact on Patients, Workers & Society. *Medicine*. Published Mar. 22, 2024. https://journals.lww.com/md-journal/fulltext/2024/03220/long_covid_s_impact_on_patients_workers_.50.aspx
35. Kavanagh KT, Cormier L, Pontus C, Healthcare Violence and the Potential Promises and Harms of Artificial Intelligence. *Journal of Patient Safety*. June 11, 2024. https://journals.lww.com/journalpatientsafety/abstract/9900/healthcare_violence_and_the_potential_promises_and.232.aspx
36. Kavanagh KT, M Maiwald, LE Cormier. Viewpoint: The Impending Pandemic of Resistant Organisms – A Paradigm Shift Towards Source Control is Needed. *Medicine*. Aug. 2, 2024. https://journals.lww.com/md-journal/fulltext/2024/08020/viewpoint_the_impending_pandemic_of_resistant.46.aspx

Letters-To-Editor in Peer Reviewed Journals:

1. Kavanagh KT. The supply of rural physicians. *JAMA*. 10;269(6):744-5, 1993. PMID: 8423648
2. Kavanagh KT. In response to "Assessing nursing staffing ratios: variability in workload intensity". *Policy Polit Nurs Pract*. 2007 Aug;8(3):182. PMID: 18178924
3. Kavanagh K, Abusalem S. Mounting evidence supports universal surveillance for MRSA in preoperative patients. *J Am Col Surg*. 2011 Aug;213(2):335-6. PMID: 21787990
4. Kavanagh KT. A comment on: Jha AK, Joynt KE, Orav EJ, Epstein AM. The Long-Term Effect of Premier Pay for Performance on Patient Outcomes. *N Engl J Med*. 2012 Apr 26;366(17):1606-15. Epub 2012 Mar 28. PMID: 22455751; *N Engl J Med*. July 26, 2012; 367:381-383. PMID: 22830476
5. Kavanagh KT. A comment on: Lee GM, Kleinman K, Soumerai SB, Tse A, Cole D, Fridkin SK, Horan T, Platt R, Gay C, Kassler W, Goldmann DA, Jernigan J, Jha AK. Effect of nonpayment for preventable infections in U.S. hospitals. *N Engl J Med*. 2012 Oct 11;367(15):1428-37. *New England Journal of Medicine*. 2013; Jan. 368:191-192. PMID: 23301747
6. Saman DM, Kavanagh KT. Response to Patient Satisfaction as a Possible Indicator of Quality Surgical Care. *JAMA Surgery*. *JAMA Surg*. 2013 Oct 1;148(10):985. doi: 10.1001/jamasurg.2013.3408. PMID: 24132396

7. Kavanagh KT, Saman DM, Yu Y. Reply to "Planned Analyses of the REDUCE MRSA Trial". *Antimicrob Agents Chemother.* 2014 Apr;58(4):2486-7. doi: 10.1128/AAC.02821-13. PMID: 24643844 <https://journals.asm.org/doi/10.1128/AAC.02821-13>
http://www.healthwatchusa.org/HWUSA-Publications/PDF-Downloads/20140318-Antimicrob_Agents_Chemother-2014-Kavanagh-2486-7.pdf
8. Kavanagh KT. Letter to the editor regarding: The effectiveness of Medicare's non-payment of hospital-acquired conditions policy. *Health Policy.* Aug 27, 2014. PMID: 25201486 DOI: <http://dx.doi.org/10.1016/j.healthpol.2014.08.006>
<http://www.healthwatchusa.org/HWUSA-Publications/PDF-Downloads/20140829-JHP-HAC-Letter.pdf>
9. Kavanagh KT, Calderon LE, Rice M. Author's Response to Letter Regarding: "Questionable validity of the catheter-associated urinary tract infection metric used for value-based purchasing". *AJIC.* Accepted Dec, 8, 2015, Published Online Jan. 29, 2016. DOI: 10.1016/j.ajic.2015.12.002 PMID: 26827094 <http://www.ajicjournal.org/article/S0196-6553%2815%2901229-8/pdf>
10. Kavanagh KT, Saman DM. Comment Regarding: Electronic hand hygiene monitoring as a tool for reducing health care-associated Methicillin-resistant *Staphylococcus aureus* infection. *Journal of Patient Safety.* [Am J Infect Control.](http://www.ajicjournal.org/article/S0196-6553(16)30904-X/abstract) 2016 Dec 1;44(12):1761-1762. doi: 10.1016/j.ajic.2016.08.021. [http://www.ajicjournal.org/article/S0196-6553\(16\)30904-X/abstract](http://www.ajicjournal.org/article/S0196-6553(16)30904-X/abstract) .

(Non-peer Reviewed) Kavanagh KT, Saman DM. Comment on PMID: 27908437: Response to Letter Regarding Manuscript: "Electronic Hand Hygiene Monitoring as a Tool for Reducing Nosocomial Methicillin-resistant *Staphylococcus aureus* Infection" (In: PubMed Commons: NLM; 2016 Dec. 16.) Pubpeer: <https://pubpeer.com/publications/B1ECD44FC56A8536E5E0355D0396CF>

Poster Presentations:

1. Kavanagh KT and Saman DM. Meaningful Definition of the Standardized Infection Ratio. The 2012 HAI Data Summit. US Dept. of Health and Human Services. Kansas City, MO. May 31, 2012

Recent Op-Eds in Major State and National Newspapers:

1. Kavanagh KT. State Reporting on Hospital Infections, Lax, Dangerous - Lexington Herald Leader, Lexington, Kentucky, Jan. 21, 2011. <http://www.kentucky.com/opinion/op-ed/article44075886.html>
2. Kavanagh KT. Revising Health Care Reform - Courier Journal, Louisville, Kentucky, Jan. 21, 2011.
3. Kavanagh KT. UK Wrong To Downplay Loss of Nursing Honor – Herald Leader, Lexington, Kentucky, Mar. 21, 2011. <http://www.kentucky.com/opinion/op-ed/article44085474.html>
4. Kavanagh KT. Tracking of Hospital Acquired Infections – Courier Journal, Louisville, Kentucky, Apr. 20, 2011 .

5. Saman DM, Kavanagh KT. Public, patients have right to know hospitals' infection rates – Herald Leader, Lexington Kentucky, July 11, 2011. <http://www.kentucky.com/opinion/op-ed/article44115336.html>
6. Kavanagh KT. Investigate staffing, infection rates at UK hospital – Herald Leader, Lexington, Kentucky, September 4th, 2011. <http://www.kentucky.com/opinion/op-ed/article44124081.html>
7. Saman DM, Kavanagh KT. Outpatient Antibiotic Utilization Highest in West Virginia and Kentucky. The Center for Disease Dynamics, Economics & Policy. Nov. 17, 2011. http://www.cddep.org/blog/posts/outpatient_antibiotic_utilization_highest_west_virginia_and_kentucky
8. Kavanagh KT. One in Seven Hospitalizations Results in Harm: Hospital performance tied to Board Engagement. Medical News. Nov 2011. <http://www.healthwatchusa.org/HWUSA-Publications/PDF-Downloads/20111120-Hospital-Boards-26-27.pdf>
9. Kavanagh KT. Don't tell culture a plague on healthcare. Herald Leader, Lexington, Kentucky, December 5, 2011. <http://www.kentucky.com/opinion/op-ed/article44141691.html>
10. Kavanagh KT, Saman DM. Hospital Infections are Under Reported. Courier Journal, Louisville, Kentucky, January 31, 2012. <http://www.courier-journal.com/apps/pbcs.dll/article?AID=2012302010056>
11. Kavanagh KT, Bukulmez H. More doctors controlled by hospitals mean restricted care. Herald Leader, Lexington, Kentucky, March 1, 2012. <http://www.kentucky.com/opinion/op-ed/article44157999.html>
12. Kavanagh KT, Saman DM. Patients dissatisfied with unnecessary, expensive care. Herald Leader, Lexington, Kentucky, June 25, 2012 <http://www.kentucky.com/opinion/op-ed/article44365779.html>
13. Kavanagh KT. Assessing changes in reform. August 27, 2012 Courier Journal. <http://www.healthwatchusa.org/HWUSA-Publications/HW-USA-editorials.htm>
14. Kavanagh KT. The changing role of the physician. American College of Surgeons, Surgical News. Oct 23, 2012. <http://www.acssurgerynews.com/opinions/editorials/single-article/the-changing-role-of-the-physician/9dbaf6056dcb9a966c5beef8cb438de6.html>
15. Kavanagh KT, Saman DM. Consumers must scrutinize details of hospital rankings. Herald Leader, Lexington, Kentucky, Nov. 7, 2012. <http://www.kentucky.com/opinion/op-ed/article44388219.html>
16. Kavanagh KT. Two Takes: Should Hospitals Be Allowed to Charge Facility Fees? US News & World Report. Jan 11, 2013. Hospital Facility Fees Raise Out-of-Pocket Costs for Medicare Patients. US News & World Report. Jan 28, 2013. <http://www.usnews.com/opinion/articles/2013/01/28/hospital-facility-fees-raise-out-of-pocket-costs-for-medicare-patients>
17. Kavanagh KT. More Scrutiny on spread of Infections; Health Care Industry Resists Surveillance. Lexington Herald Leader. Feb. 11, 2013. <http://www.kentucky.com/opinion/op-ed/article44402895.html>

18. Kavanagh KT. Costs soar when doctors work for hospitals. Lexington Herald Leader. Apr. 22, 2013. <http://www.kentucky.com/opinion/op-ed/article44420115.html>
19. Kavanagh KT. Tough Diagnosis: Hospital rankings. Lexington Herald Leader. May 12, 2013. <http://www.kentucky.com/opinion/op-ed/article44423742.html>
20. Kavanagh KT, Saman DM. Better monitoring needed in a post-antibiotic era. Lexington Herald Leader. July 11, 2013. <http://www.kentucky.com/opinion/op-ed/article44433474.html>
21. Kavanagh KT. Disclosure key to curbing medical errors. UK board should demand it. Lexington Herald Leader. Aug. 11, 2013. <http://www.kentucky.com/opinion/op-ed/article44438388.html>
22. Kavanagh KT. Surcharge on smokers under Ky. health reform is unfair, shortsighted. Lexington Herald Leader. Sep. 5, 2013. <http://www.kentucky.com/opinion/op-ed/article44442471.html>
23. Kavanagh KT. Mandate reporting of Ky. health-care related infections. Lexington Herald Leader. Mar. 13, 2014. <http://www.kentucky.com/opinion/op-ed/article44476251.html>
24. Kavanagh KT. Overuse of antibiotics aids attacks of deadly bacteria. Lexington Herald Leader. May 9, 2014. <http://www.kentucky.com/opinion/op-ed/article44488443.html>
25. Kavanagh KT. VA lesson: Defend and deny bad health policy. Lexington Herald Leader. Jun. 22, 2014. <http://www.kentucky.com/opinion/op-ed/article44494533.html>
26. Kavanagh KT. Use hospital rankings to stay out of harm's way. Lexington Herald Leader. Aug. 9, 2014. <http://www.kentucky.com/opinion/op-ed/article44502048.html>
27. Kavanagh KT. Beshear moving to protect Kentuckians from health-care associated infections Lexington Herald Leader. Sept 15, 2014. <http://www.kentucky.com/opinion/op-ed/article44510355.html>
28. Kavanagh KT. How Ebola reveals scary gaps in U.S. health care. Lexington Herald Leader. Oct 12, 2014. <http://www.kentucky.com/opinion/op-ed/article44515170.html>
29. Kavanagh KT. Legislative panel must support more hospital reporting of infection outbreaks Lexington Herald Leader. Jan. 13, 2015. <http://www.kentucky.com/opinion/op-ed/article44546508.html>
30. Kavanagh KT. Ky. voices: Health-care non-profits may not be what they seem Herald Leader. Mar. 27, 2015. <http://www.kentucky.com/opinion/op-ed/article130669754.html>
31. Kavanagh KT. Single-payer health care may emerge as best option. Lexington Herald Leader. May 16, 2015. <http://www.kentucky.com/opinion/op-ed/article44599770.html>
32. Kavanagh KT. Dr. Kevin Kavanagh says hospitals should act as KY falls on key infection ranking. Lexington Herald Leader. June 18, 2015 <http://www.kentucky.com/2015/06/17/3905753/ky-voices-dr-kevin-kavanagh-says.html>
33. Kavanagh KT. Without more monitoring, medical devices will keep harming patients. Lexington Herald Leader. Aug. 13, 2015. <http://www.kentucky.com/opinion/op-ed/article44615532.html>

34. Kavanagh KT. Needed: Greater Surveillance, New Norms in the Fight Against Antibiotic Resistance Center for Disease Dynamics, Economics and Policy. Oct. 8, 2015. http://cddep.org/blog/posts/needed_new_norms_antibiotic_resistance_surveillance_stewardship
35. Kavanagh KT. Buyer beware: No return, redo in hospital care. Lexington Herald Leader. Jan. 15, 2016. <http://www.kentucky.com/opinion/op-ed/article54997560.html>
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Radio Shows Regarding COVID-19 (Jack Pattie & Infection Control Today):

Over 299 Radio Segments Regarding COVID-19

- Jack Pattie Show (Total of 273; Total of 266 on COVID-19): https://www.youtube.com/playlist?list=PLKKV6p_etRmNP-qACkxSJ15UFFW2P5C0s
- Infection Control Today, Podcast Interviews (Total 27 on COVID-19): <http://www.healthwatchusa.org/COVID19-InfectionControlToday-Videos.htm>

Blogs and Approved Comments on Major Medical Websites:

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2. Kavanagh KT: The incidence of MRSA infections in the United States: Is a more comprehensive tracking system needed? On Health. BioMed Central. April 10, 2017. <http://blogs.biomedcentral.com/on-health/2017/04/10/the-incidence-of-mrsa-infections-in-the-united-states-is-a-more-comprehensive-tracking-system-needed/>
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caused by a preventable error we all too often use the patient's terminal condition to negate or ignore the occurrence. I feel many would question the logic behind this philosophy and that almost all would realize this is not how one achieves a high-performance delivery system which is patient centered." <https://jamanetwork.com/journals/jamanetworkopen/fullarticle/2724768>

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Public and Community Presentations

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2. Kavanagh KT. Prevention of MRSA infections using surveillance, isolation and decolonization. Bluegrass Healthcare Coalition. Lexington, KY. Mar. 18, 2014. <https://youtu.be/w6MVNjJZxd0>
3. Kavanagh KT. MRSA Epidemiology, Surveillance and Chlorhexidine. Health Watch USAsm 2014 Conference. Lexington, KY. Nov 7, 2014 <https://youtu.be/dgsQatT4f8l>
4. Kevin Kavanagh, MD presents comments before the National Quality Forums Consensus Standards Approval Committee regarding a proposed metric for measuring Wait Listing of dialysis patients for renal transplantation. NQF CSAC meeting on March 12, 2018. Washington, DC. <https://youtu.be/-2RIK-gFK00>
5. Kavanagh KT. Prevention of MRSA infections using surveillance, isolation and decolonization. Bluegrass Healthcare Coalition. Lexington, KY. Mar. 18, 2014. YouTube Video: <https://youtu.be/w6MVNjJZxd0>
6. Kavanagh KT. Research Integrity in Infectious Disease. Health Watch USAsm 2016 Patient Safety Conference. Lexington, KY. Nov. 4, 2016. https://youtu.be/m9UxOOzSA_8

7. Kavanagh KT. The Context of the Patient Does Not Mitigate Preventable Hospital Mortality. Consumer Union Conference. Yonkers, NY. Dec. 8, 2016. <https://youtu.be/HRIlfhxB-cQY>
8. Kavanagh KT. The Need for Better Tracking and Reporting of MRSA Infections in the United States. Health Watch USA Nov. 3, 2017 Conference. <https://youtu.be/yZ4E8QLAJT0>
9. Kavanagh KT. Health Watch USAsm – Initiatives and Policy. The Leapfrog Group Health Care Ratings Summit. Washington, DC. Dec. 6-7, 2017. <https://youtu.be/cmYJiKkC7HM>
10. Kavanagh KT. Preventable Hospital Mortality. Anesthesia Patient Safety Foundation. Phoenix, AZ. Sept 5, 2018. <https://youtu.be/bndnpO-hr8Y>
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12. Kavanagh KT. The Perfect Storm - The History of the Ineffective Disease Policy. Through The Eyes of The Frontline. Health Watch USA & Massachusetts Nurses Association's, international conference regarding COVID-19. <https://youtu.be/L7qShgRSLIU>
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15. Kavanagh KT. COVID 19: Tracing the History of Ineffective Infectious Disease Policy. Kentucky Association for Healthcare Quality. Sept. 29, 2020, and Southern Kentucky AHEC. Sept 28, 2020. <https://youtu.be/xA7pR2bDAes> and <https://youtu.be/E6wZoBTvWCE>
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20. Kavanagh KT. COVID-19 Lessons Learned: A Global Perspective. Southern Kentucky AHEC. Aug. 6, 2021. <https://youtu.be/dlgEAT73kcM>
21. Kavanagh KT. Health Watch USA & Massachusetts Nurses Association. Conference " Frontline Worker Safety in the Age of COVID-19: A Global Perspective." Opening Remarks. Sept. 14, 2022. <https://youtu.be/LwOYgXRnNgE>

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24. Kavanagh KT. Major Concerns Regarding CDC's "Enhanced" Barrier Precautions. Presentation given to the People's CDC on Dec. 7, 2023. <https://youtu.be/IQNoDtePBFs>
25. Kavanagh KT. How to Best Manage the Risk of COVID Infections While Seeking Healthcare. Mask Together America. Feb. 13, 2024. <https://youtu.be/VigfXZIHNAQ>
26. Kavanagh KT. Source Control Key to Prevent Spread of Infectious Diseases. University of Louisville. Feb. 27, 2024. YouTube Video: <https://youtu.be/AihijxtOHAc>
27. Kavanagh KT. Vaccines, COVID-19 and Long COVID - Presentation to Long COVID Scotland. June 8, 2024. YouTube Video <https://youtu.be/Htu2RnqufVw>

Public Comment Before Federal Committees

1. Kavanagh KT. Health Watch USAsm **comments on research integrity, conflicts-of-interest, the need for firm standards**, the tying of antibiotic stewardship to funds for antibiotic development and public reporting of antibiotic provider utilization data. Presidential Advisory Council for Combating Antibiotic Resistant Bacteria. Sep. 29, 2015. Washington DC. <https://youtu.be/b67J-X5c8gU>
2. Dr. Kevin Kavanagh's **comments regarding chlorhexidine, surveillance and public disclosure of conflicts of interest** in the confrontation of the antibiotic bacterial resistance epidemic. Presidential Advisory Council for Combating Antibiotic Resistant Bacteria. Mar. 30, 2016. Washington, DC. <https://youtu.be/iG1aQZftqb0>
3. Kavanagh KT. Health Watch USAsm **Comments on the importance of preventing patient to patient transmission**. Presidential Advisory Council for Combating Antibiotic Resistant Bacteria. Mar. 31, 2016. Washington, DC. <https://youtu.be/-IB1qF1qP48>
4. Kavanagh KT. Health Watch USAsm **Comments on Importance of preventing the transmission of resistant bacteria between patients**. In addition, the importance of nursing, worker safety and carrier surveillance was stressed. Attention was also drawn to polymyxin B in topical over-the-counter antibiotics as a possible cause of resistance to colistin. Presidential Advisory Council for Combating Antibiotic Resistant Bacteria Jun. 21, 2016. Washington, DC. <https://youtu.be/t2LM9luN7fQ>
5. Kavanagh KT. Health Watch USAsm **Comments at the Presidential Advisory Council on Combating Antibiotic-Resistant Bacteria**. "The committee needs to ensure that our healthcare institutions make the needed investments in prevention and patient safety, along with setting well-defined standards for screening, isolation, environmental cleaning,

appropriate staffing and worker safety. Sept. 19, 2016. Washington, DC.

<https://youtu.be/RGlpKY1L-S4>

6. Kavanagh KT. Health Watch USAsm **Comments at the Presidential Advisory Council on Combating Antibiotic-Resistant Bacteria** regarding the United States missing goals for reducing MRSA and other resistant pathogens along with the need for a mandatory publicly reported comprehensive surveillance system to track multi-drug resistant organisms. Jan. 25, 2017. https://youtu.be/hbdXX3a_OIY
7. Kevin T. Kavanagh, MD, MS. **Comments regarding the need for greater focusing on the control of spread of Multi-Drug Resistant Organisms.** Antibiotic stewardship programs alone are not likely to reverse the epidemic and there is no certainty that new antibiotics can be developed. The Presidential Advisory Council on Combating Antibiotic-Resistant Bacteria (PACCARB) - Sept. 26, 2018. <https://youtu.be/OnX-QH51JQ8>
8. Kevin T. Kavanagh, MD, MS. **Comments regarding the importance of the microbiome to overall patient health and the prevention of infectious disease.** Until we have the capability of monitoring a patient's microbiome we should at least be screening for dangerous pathogens. Presidential Advisory Council on Combating Antibiotic Resistant Bacteria. Jan. 31, 2019. <https://youtu.be/cLjN6MTkuPc>
9. Kevin Kavanagh, MD, Health Watch USAsm stresses **the need for accurate reporting of and increased transparency of dangerous pathogens.** Public Comment given before the CDC's HICPAC Committee. May 16, 2019. <https://youtu.be/zFGjj4D42x4>
10. Kevin Kavanagh, MD: **Resistant Bacteria the Need for Increased Vigilance and Healthcare Worker Protection:** Comments before the Presidential Advisory Council for Combating Antibiotic Resistant Bacteria regarding the need for surveillance, to regard dangerous pathogens seriously and to protect our healthcare workers. July 10, 2019. <https://youtu.be/aSdtHMUGvt8>
11. Kevin Kavanagh, MD: **Risk Adjustment and the Need for More Comprehensive Reporting of Deadly Infections:** Comments before the Presidential Advisory Committee on Combating Antibiotic Resistant Bacteria on the pitfalls for risk adjustment and the need for more complete and comprehensive data on infections from deadly pathogens. Health Watch USAsm PACCARB Comment on July 11, 2019 <https://youtu.be/kShI4jDQvyk>
12. Kevin Kavanagh, MD, MS from Health Watch USAsm **expresses concern regarding the efficacy of enhanced barrier precautions** in preventing the spread of dangerous pathogens in nursing homes. Public Comment CDC HICPAC Meeting, Nov. 14, 2019. <https://youtu.be/dYuvzAdGJV0>
13. Dr. Kevin Kavanagh stresses the importance of **public disclosure of antibiotic resistant bacteria outbreaks.** And how the United States performance is not that much better than what occurred with the coronavirus (COVID-19) outbreak in China. Public comment before the Presidential Advisory Council on Combating Antibiotic Resistant Bacteria. Feb. 27, 2020. YouTube Video: https://youtu.be/q_hiy2wB1wg
14. Kavanagh, MD: **Enhanced Precautions for Nursing Homes -- Will they be enough to stop infections?** Comments regarding enhanced barrier precautions for nursing homes and concerns are raised regarding their effectiveness in preventing spread of dangerous

- pathogens. The concept of a facility's microbiome being compatible with that of the residents' is discussed. PACCARB Meeting Feb. 26, 2020. <https://youtu.be/HIBmlDQvz54>
15. Dr. Kevin Kavanagh from Health Watch USAsm gives a short **public comment calling for a comprehensive publicly reported real-time national reporting system for dangerous pathogens**. He also stresses the importance of community surveillance and the need for a national NOT a "one size does not fit all" strategy. Presidential Advisory Council on Combating Antibiotic-Resistant Bacteria. Sept. 9-10, 2020. <https://youtu.be/yfJ8Yb5LiQk>
 16. Dr. Kevin Kavanagh: **Better Standards & Tracking To Protect Frontline Workers - CDC HICPAC Public Comment**. Discussion regarding the need for stronger standards to stop dangerous pathogens. Public Comment Before the CDC HICPAC Committee. March 4, 2021. <https://youtu.be/G-Ea1dfecAQ>
 17. Dr. Kevin Kavanagh: **Heightened Action on Delta Variant is Needed - CDC HICPAC Public Comment**
The CDC should classify the Delta variant, as a variant of concern. The CDC's main site should have easy to access and the most up-to-date data available in the world. Advisories regarding both the Indian Variant (Delta Variant) and the P.1 Brazilian or Gamma Variant need to be made. Public Comment Before the CDC HICPAC Committee. June 3, 2021. <http://www.healthwatchusa.org/HWUSA-Presentations-Community/PDF-Downloads/20210603-HICPAC-Variants-2-Letter.pdf> <https://youtu.be/KVYt4PyQuZw>
 18. Dr. Kevin Kavanagh: **CDC's ACIP Committee Regarding Pfizer Vaccine Boosters**.
CDC's consideration of FDA VRBPA's recommendations regarding vaccinated individuals who are biologically high-risk for developing severe COVID-19, and recommendations for boosters for those at high-risk of SARS-CoV-2 exposure. During a raging pandemic, action is needed NOW, we do not always have the luxury of waiting for the results of randomized controlled trials for boosters. Comment Before CED ACIP, Sept 23, 2021. Comment Before CED ACIP, Sept 23, 2021. https://youtu.be/CELug9tZI_0 Written Comment: http://www.healthwatchusa.org/HWUSA-Presentations-Community/PDF-Downloads/20210922-The_CDC_ACIP_Written-Comment-3.pdf
 19. **Aug. 23, 2022. CDC HICPAC: Risk Adjustment Risks Normalization of Deviance, A Call For Better Data**. Public comment given before the CDC's HICPAC meeting on Aug. 23, 2022. <https://www.healthwatchusa.net/Videos-Presentations/20220823-CDC-HICPAC-PublicComment.htm> https://youtu.be/pdTY4jG_2M0
 20. **Sept. 13, 2022. Antibiotic Resistant Infections Increasing**. During COVID-19 CMS suppressing many infection in value purchasing programs. However, MRSA infections did not increase in the VHA system. Presidential Advisory Council on Combating Antibiotic-Resistant Bacteria (PACCARB) meeting. <https://www.healthwatchusa.org/HWUSA-Presentations-Community/PACCARB-WrittenComments/20220913-PACCARB-Meeting-Comment.pdf>
 21. **Nov. 3, 2022. COVID-19: Vaccine Imprinting & The Need for Stronger COVID-19 Policy**. Dr. Kevin Kavanagh from Health Watch USAsm comments on the effectiveness of the new bivalent boosters and the concerns regarding immunological imprinting. In addition, he stresses that we cannot vaccinate our way out of the pandemic. The isolation time for COVID-19 needs to be lengthened and incorporate negative testing before termination. Strong clear guidelines for the use of N95 masks, and improvements in ventilation need to be made. Finally, our goals need to be the prevention of infections and Long COVID. The latter which is

starting to cripple our workforce. Public Comment at CDC HICPAC meeting. Nov. 3, 2022. <https://youtu.be/opfxE60g84Q> & <https://www.healthwatchusa.net/Videos-Presentations/20221103-CDC-HICPAC-PublicComment.htm>

Written Comment Can Be Downloaded From: <https://healthwatchusa.org/HWUSA-Presentations-Community/PDF-Downloads/20221102-HICPACComment-3.pdf>

23. **Jan. 24, 2023. Impact of COVID-19 Immune Dysfunction on Antibiotic Resistant Bacteria- PACCARB Presentation.** Dr. Kevin Kavanagh gives a short discussion regarding the impact of immune dysfunction caused by COVID-19 and its impact on antibiotic resistant organisms. It is stressed that exposure needs to be prevented and similar to the protocols used by the Veterans Health Administration system, surveillance and contact precautions are of utmost importance. PACCARB Oral Comment Jan. 24, 2023. <https://youtu.be/8QYfp7KSd20> <https://www.healthwatchusa.net/Videos-Presentations/20230124-PACCARB-PublicComment.htm> https://www.healthwatchusa.org/HWUSA-Presentations-Community/PACCARB-WrittenComments/20230124-PACCARB-Written_Comment.pdf
24. **Jan. 26, 2023. COVID-19 Vaccine Imprinting and the Need to Reformulate the COVID-19 Vaccine.** FDA Vaccines and Related Biological Products Advisory Committee. Jan. 26, 2023. <https://www.healthwatchusa.org/HWUSA-Presentations-Community/PDF-Downloads/20230126-FDA-VRBPAC-PublicComment-updating-the-vaccine.pdf>
25. **Feb. 22, 2023. COVID-19 Vaccine Imprinting and the Need to Reformulate the COVID-19 Vaccine.** CDC Advisory Committee on Immunization Practices (ACIP). Feb. 23, 2023. <https://www.healthwatchusa.org/HWUSA-Presentations-Community/PDF-Downloads/20230222-CDC-ACIP-PublicComment-updating-the-vaccine.pdf>
26. **Jun. 8, 2023. The Need for Effective Policy to Prevent Airborne Spread of Pathogens -June 2023 CDC HICPAC Meeting** <https://www.healthwatchusa.org/HWUSA-Presentations-Community/PDF-Downloads/20230608-HICPAC-Recommendations-WrittenComment.pdf> <https://youtu.be/g1fPL9qRGt8>
27. **June 9, 2023 - Public Comment: CDC HICPAC Meeting – Enhanced Barrier Precautions** <https://www.healthwatchusa.org/HWUSA-Presentations-Community/PDF-Downloads/20230609-HICPAC-CDC-Public-Comment.pdf> <https://youtu.be/RiFQAaPEHPE>
28. **Aug. 22, 2023 - Public Comment: CDC HICPAC Meeting - Infection Control Standards.** View Written Comment. <https://www.healthwatchusa.org/HWUSA-Presentations-Community/PDF-Downloads/20230822-HICPAC-PublicComment.pdf> YouTube Video: <https://youtu.be/E2-ERukRovc>
39. **Nov. 3, 2023 - Public Comment: CDC HICPAC Meeting - Infection Control Standards.** View Written Comment. <https://www.healthwatchusa.org/HWUSA-Presentations-Community/PDF-Downloads/20231103-KTK-Comment-HICPAC.pdf> YouTube Video: https://youtu.be/zUV5Tx_EFI4 View Dec. 30, 2023 Updated Letter. <https://www.healthwatchusa.org/HWUSA-Initiatives/PDF-Downloads/20231230-CDC-HICPAC-ADA-Letter-Submitted.pdf> View CDC Response https://www.healthwatchusa.org/HWUSA-Initiatives/PDF-Downloads/20231220_Dear%20Dr.%20Kavanagh_-CDC-Response.pdf
30. **Dec. 20, 2023 – Public Comment: PACCARB. Enhanced Barrier Precautions and Revisions to Recommendations for Contact Precautions.** View Video: https://youtu.be/q_UiDIIIIEI0

Position Paper and Regulation Comments:

1. **A Call for Repeal of the Provision in the Social Security Act Which Prevents the U. S. Dept of Health and Human Services from making public hospital accreditation surveys.** View letter to Senator Harken signed by over 50 patient advocates: http://www.healthwatchusa.org/HWUSA-Initiatives/PDF-Downloads/20110910-Senator_Tom_Harkin-Post-2.pdf View letter to Senator McConnell signed by over 20 business healthcare purchasing alliances: http://www.healthwatchusa.org/HWUSA-Initiatives/PDF-Downloads/20111118NS_Senator_Mitch_McConnell.pdf
2. **Commentary on AHRQ DRAFT Report on MRSA Surveillance:** <http://www.healthwatchusa.org/HWUSA-Initiatives/PDF-Downloads/20120325-4L-MRSA-CommentLetter-Final.pdf>
3. **Commentary on Governance and Quality Assurance of Accountable Care Organizations (ACO):** Comment on the 2011 Accountable Care Organization's Proposed Regulations - Apr. 2011: <http://www.healthwatchusa.org/HWUSA-Initiatives/PDF-Downloads/ACO-Berwick-11b.pdf>
4. **Leveling the Medicare and Medicaid reimbursement difference between different locations of service.** Comment on 42 CFR, Parts 405, 410, 412, Federal Register Friday July 19, 2013. <http://www.healthwatchusa.org/publications/2013-Documents/20130806b-Comment-on-42-CFR-Parts-405.pdf>
5. **Support of the Hospital-Acquired Condition (HAC) Reduction Program** proposed rule in the Federal Register, 79 FR 27977. June 26, 2014. <http://www.healthwatchusa.org/HWUSA-Initiatives/PDF-Downloads/20140627-HAC-Comments.pdf>
6. **Comment to recommend that the FDA include Chlorhexidine in its requirement to expand research on antiseptics.** Proposed rule. Document Citation: 80 FR 25165. Page: 25165 -25205 (41 pages). CFR: 21 CFR 310. Agency/Docket Number: Docket No. FDA-2015-N-01 June 10,2015. <http://www.healthwatchusa.org/downloads/20150610-CommentToFDA.pdf>
7. **Comment letter regarding proposed changes in CMS regulations regarding the reporting of facility acquired infections.** Proposed CMS Regulations. RIN 0938-AT27. June 25, 2016. <http://www.healthwatchusa.org/HWUSA-Initiatives/PDF-Downloads/20180625-Letter-CMS-Regs-Submitted.pdf>
8. **Comment on proposed CDC recommendations regarding healthcare worker safety and multi-drug resistant organisms.** "Infection Control in Healthcare Personnel: Infrastructure and Routine Practices for Occupational Infection Prevention and Control Services." Docket No. CDC-2018-0099 <http://www.healthwatchusa.org/HWUSA-Initiatives/PDF-Downloads/20181031-RecommendationsForHealthcareWorkers.pdf>

9. **Comment regarding the retention of records for Universal Device Identifier and UDI labeling of implanted devices.** Dec. 12, 2019. http://www.healthwatchusa.org/HWUSA-Initiatives/PDF-Downloads/20191212_Letter_to_FDA_re_UDI_December_12-Final3.pdf
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- Grant review board for Special Projects of Regional and National Significance, Office of Maternal and Child Health. Rockville, MD, May 7-9, 1989.
- Grant review board for Cooperative Agreement to Support Navigators in Federally-facilitated and State Partnership Exchanges (PPH 2013, 13 EXN) July 2013.
- Grant review board for Cooperative Agreement to Support Navigators in Federally facilitated and State Partnership Marketplaces (CA-NAV-14-002, CFDA: 93.332) July-Aug 2014
- Grant review board for Health Care Effectiveness and Outcomes Research (HEOR) Study Section. Agency for Healthcare Research and Quality. Feb. 2018 to June 2022. <https://www.ahrq.gov/funding/process/study-section/heorst.html><https://www.ahrq.gov/funding/process/study-section/heorst.html>
- AHRQ Special Emphasis Panel (regarding conference grants). Ad Hoc Reviewer. March. 2019.
- AHRQ Data Analytics and Population Health Special Emphasis Panel. Ad Hoc Reviewer. July 18th – 19th, 2019.

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- Member of Kentucky Board of Speech-Language Pathology and Audiology, Jan. 11, 2005, to Feb. 9, 2011.

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